



Date of Meeting: March 4, 2021

Subject: Operational Review-KPMG suggested actions for Snow and Ice and Street Sweeping programs

Submitted By: Darwin Juell, Transportation Manager

Presented By: Darwin Juell, Transportation Manager
Adam, Campbell, Transportation Operations Manager

Recommended Action:	<ul style="list-style-type: none">• to obtain feedback on the proposed efficiency opportunities prior to public engagement commencement; and• to receive as information and file.
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Executive Summary: In June 2020, KPMG submitted its Phase 2 – Financial and Operational Performance Review that included Transportation Services. City Administration selected two specific areas for further review in the short term, 1) Service Modifications – Snow and Ice Control and Street Sweeping, and 2) Snow removal Financial Framework. This first recommendation for further review is the topic of today's discussion. The second topic will be brought to Council later in the spring of 2021.

Background: The attached information sheet for the both Snow and Ice program and the Street Sweeping program explains the background and rational before going to the public for further consultation. As well, the attached presentation is provided for additional information.

Options: At this point there are no decisions to be made. However, we are requesting the Civic Works committee to provide some guidance on suggested service modifications relative to Snow and Ice changes as well as further changes to the Street Sweeping program. Note: the Sweeping program went through significant budget reductions (18%), late 2020 with the budget reduction initiatives approved by Council. These modifications will be implemented in the spring of 2021.

Implementation Plan: This Committee will see recommended actions at a later date after public engagement and a more thorough analysis of alternatives, potential cost savings and impacts.

Strategic Alignment: This initiative is in alignment with Council's policy on Financial Stewardship & Economic Prosperity.

Financial: N/A at this point

Organizational: The Transportation Dept. has operating budgets to conduct both Street Sweeping and Snow and Ice control to established service levels. This report considers either service enhancements or service reductions with an adjustment to the operating budget if and when Council approved a service modification.

Prior Decisions: Late in 2020, City Council approved a number of budget reduction initiatives Street sweeping reductions resulted in an 18% budget reduction. There were no financial changes to the snow and ice program. The snow and Ice Control policy was approved by Council in October, 2007.

Public Engagement: This update is being provided to the Civic Works Committee in advance of public engagement.

**Environmental/Social/
Economic Impact:** N/A at this point

Attachments:

- Attachment 1: Information Package - Street Sweeping
- Attachment 2: Information Package – Snow and Ice Control
- Attachment 3 & 4.PP presentations, Street Sweeping and Snow and Ice Control
- Attachment 5. Council Policy CC34 – Snow and Ice Control Policy

Department Director:	Doug Hawkins
City Treasurer:	
City Solicitor:	
City Manager:	Craig Dalton