



Community Issues Committee Report

March 26, 2026

Finance and Risk Management-2026-0016

CC-32 Affordable Housing and Homelessness

Name Andrew Malcolm, General Manager of Risk and Controls

Department Finance and Risk Management

Submitted By Acting Mayor Crowson, Chair - Community Issues Committee

Recommendation of Community Issues Committee:

BE IT RESOLVED THAT the Community Issues Committee recommends that City Council approve Policy CC-32 Affordable Housing and Homelessness, as provided in Attachment 2.

Vote:

In Favour: 6-0 (Unanimous)

Absent: 3

Public Speakers at the Meeting: None

Public Submissions: None

Summary

- This report presents the updated draft of Policy CC-32: Affordable Housing and Homelessness, brought forward as part of the City's regular policy review cycle.
- While the redline version appears extensive, the majority of edits are housekeeping updates to ensure alignment with current partnerships, terminology, and governance structures.
- No changes have been made that alter the intent, scope, or direction of Council's policy framework related to affordable housing and homelessness.
- The Community Issues Committee is asked to recommend that Council approve the amended Policy CC-32, included as Attachment 2.

Recommendation(s)

That the Community Issues Committee recommends that City Council amend Policy CC-32: Affordable Housing and Homelessness as presented in Attachment 2.

Financial

There are no financial impacts associated with the proposed policy revisions. The policy continues to function as a guiding framework, not a funding instrument.

Background and Prior Decisions

CC-32 Affordable Housing and Homelessness was due for a formal review. Therefore Risk & Controls worked alongside Community Social Development (CSD) to start the review process and make any necessary changes.

Engagement

- Subject-matter experts across City Administration provided updates to ensure accuracy of references to governance structures, committees, and partnership frameworks.
- As amendments are administrative and do not alter responsibilities, expectations, or direction for community partners, external consultation was not completed.

Recommendation and Option(s) Analysis

Option 1

Approve Policy CC-32 as drafted in Attachment 2

- Updates ensure the policy reflects current partnerships, governance structures, and terminology.
- No substantive changes to policy intent or direction.
- Maintains clarity and alignment with the City's established strategic role.

Community/Citizen Impact

- Social: Enhances clarity of the City's role, supporting informed coordination among community stakeholders.
- Economic: N/A
- Environmental: N/A

Risk

- None identified

Implementation and Communication Plan

- Policy is posted upon approval.
- Internal administrative teams are informed through existing communication channels.
- No public-facing communication is required due to the nature of the changes.

Option 2

Rescind Policy CC-32

- Rescinding the policy would not materially change the approach to supporting housing and homelessness, as the City's roles, responsibilities, and operational expectations in housing and homelessness are also clearly established through Council-approved strategies, corporate policies, funding agreements, and existing governance practices. These tools provide the detailed and actionable direction that guides current efforts.
- However, rescinding CC-32 without replacing it could create perception-based risks. Community partners and members of the public may interpret the absence of a dedicated policy as a reduction in Council's commitment or strategic focus, even though the City's involvement and responsibilities may remain unchanged. If this option is pursued,

intentional communication may be required to reaffirm Council's continued role and direction in this space.

Option 3

Refer Policy CC-32 back to Administration for revisions

- This option should be considered if Council would like to see a fundamental shift in the City's approach to housing and homelessness, whether toward a more active/expansive role, or toward a more limited/defined role.
- Depending on Council's direction, revisions may require broader internal or external engagement, as substantive policy shifts may affect community partners, Indigenous organizations, funded agencies, other orders of government and stakeholders.
- Impact, risks, and other considerations would be dependent on the changes being requested.

Attachment(s)

1. CC-32 Affordable Housing and Homeless (old policy)
2. CC-32 Affordable Housing and Homelessness (new policy)
3. CC-32 Affordable Housing and Homelessness (redlined)

Link(s)

1. N/A